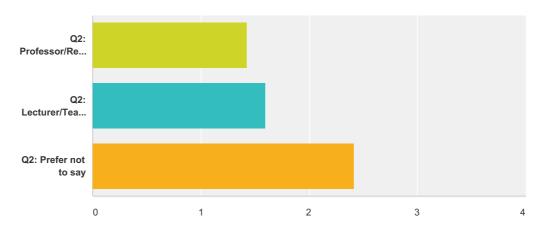
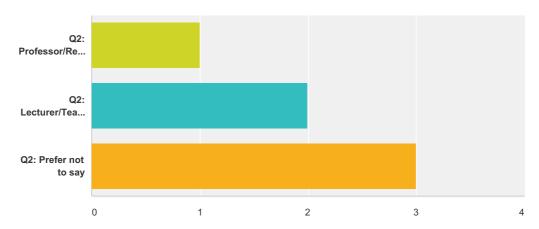
#### Q1 Do you identify as?



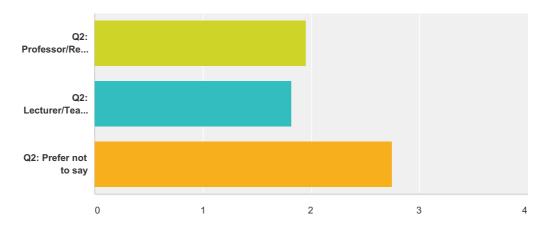
	Male	Female	Prefer not to say	Other (please specify)	Total
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	61.62%	34.85%	3.03%	0.51%	53.80%
	122	69	6	1	198
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	46.20%	48.73%	4.43%	0.63%	42.93%
	73	77	7	1	158
Q2: Prefer not to say	16.67%	25.00%	58.33%	0.00%	3.26%
	2	3	7	0	12
Total Respondents	197	149	20	2	368

#### Q2 What is your current role?



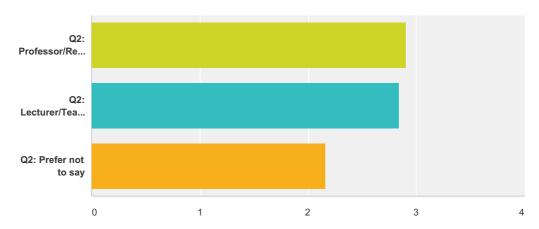
	Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	Prefer not to say	Other (please specify)	Total
Q2: Professor/Reader/Senior	100.00%	0.00%	0.00%	0.00%	53.80%
Lecturer or Other Grade 9 and above roles	198	0	0	0	198
Q2: Lecturer/Teaching Fellow/Prize	0.00%	100.00%	0.00%	0.00%	42.93%
Fellow or other grade 7/8 role	0	158	0	0	158
Q2: Prefer not to say	0.00%	0.00%	100.00%	0.00%	3.26%
	0	0	12	0	12
Total Respondents	198	158	12	0	368

#### Q3 Are you on a



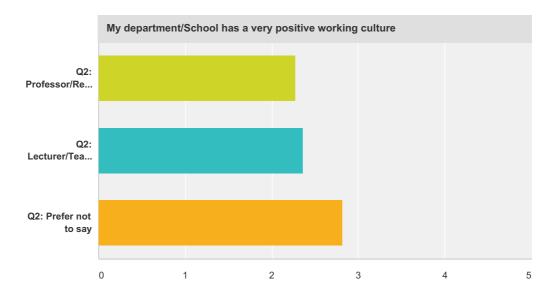
	Fixed Term Contract	Open-ended Contract (no end date)	Variable Hours/Casual Contract	Prefer not to say	Total
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>6.57%</b>	<b>92.42%</b> 183	<b>0.00%</b> 0	<b>1.01%</b> 2	<b>53.80%</b> 198
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>21.52%</b> 34	<b>76.58%</b> 121	<b>0.00%</b> 0	<b>1.90%</b>	<b>42.93%</b> 158
Q2: Prefer not to say	<b>8.33%</b> 1	<b>50.00%</b> 6	<b>0.00%</b> 0	<b>41.67%</b> 5	<b>3.26%</b> 12
Total Respondents	48	310	0	10	368

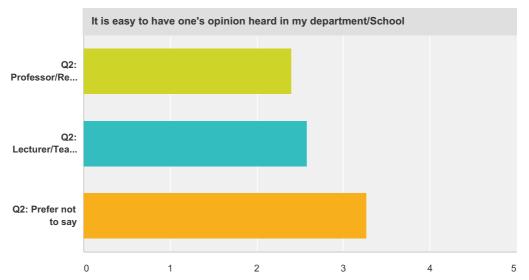
#### Q4 Which Faculty/School are you in?

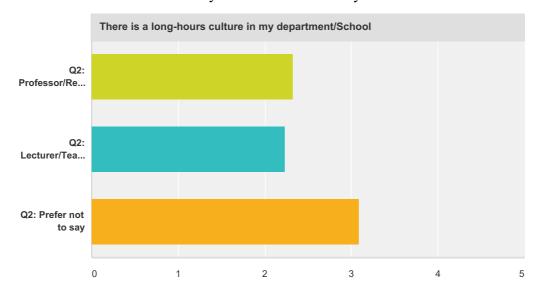


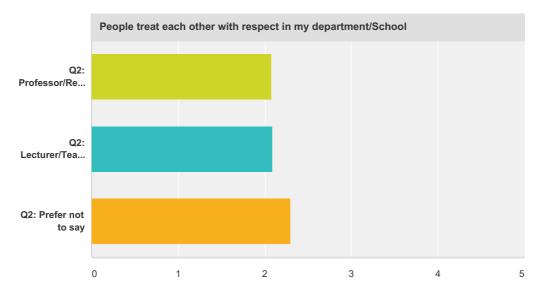
	Management	Engineering and Design	Humanities and Social Sciences	Science	Total
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>15.15%</b> 30	<b>18.18%</b> 36	<b>27.78%</b> 55	<b>38.89%</b> 77	<b>53.80%</b> 198
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>10.76%</b> 17	<b>19.62%</b> 31	<b>44.30%</b> 70	<b>25.32%</b> 40	<b>42.93%</b> 158
Q2: Prefer not to say	<b>33.33%</b> 4	<b>41.67%</b> 5	<b>0.00%</b> 0	<b>25.00%</b>	<b>3.26%</b> 12
Total Respondents	51	72	125	120	368

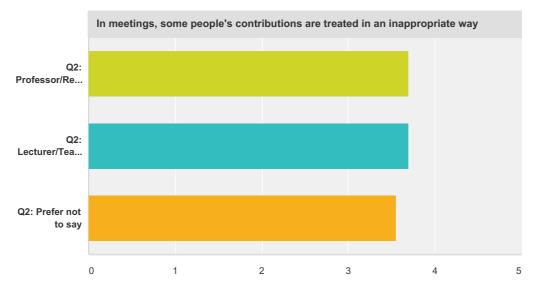
# Q5 Please indicate how much you agree or disagree with the following statements by clicking on the relevant box in each question.

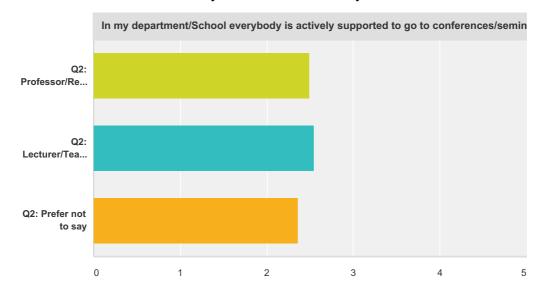


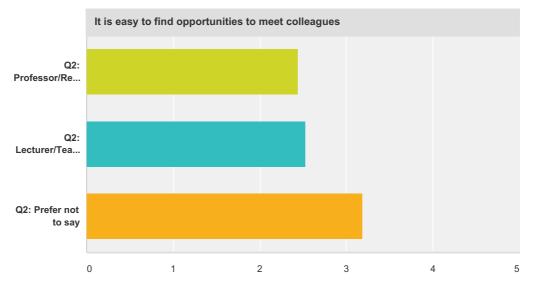


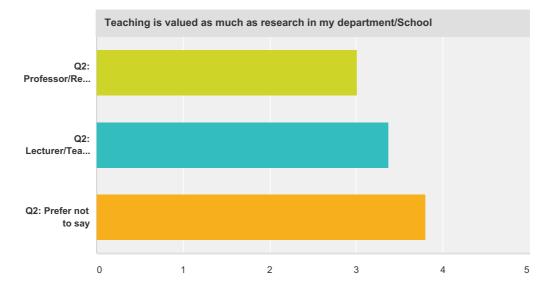


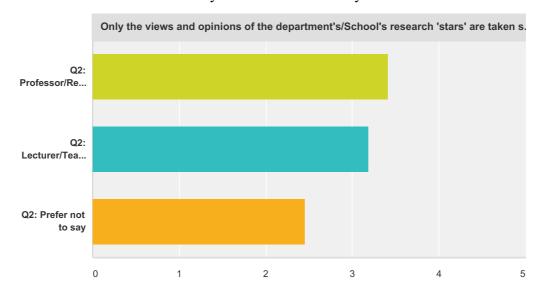


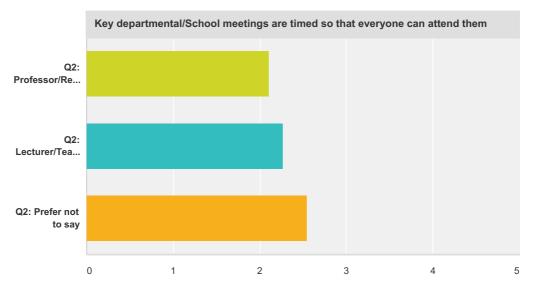


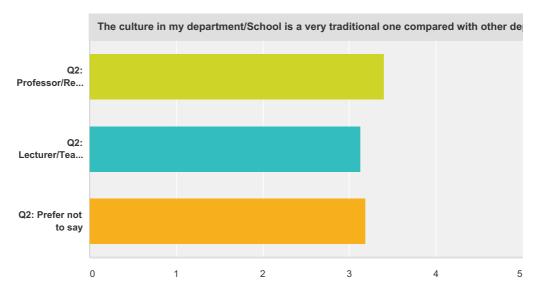


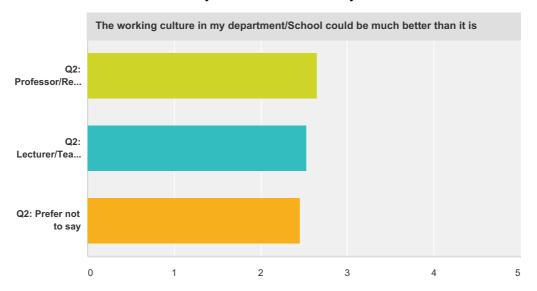


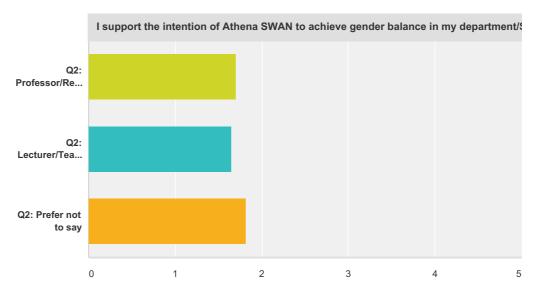


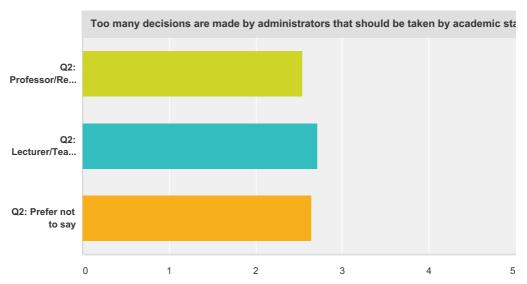












My department/School has a very positive working culture										
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average		
Q2: Professor/Reader/Senior Lecturer or	24.08%	43.98%	16.23%	10.99%	4.71%	0.00%	55.20%			
Other Grade 9 and above roles	46	84	31	21	9	0	191	2.28		

				-				
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>15.49%</b> 22	<b>50.00%</b> 71	<b>20.42%</b> 29	<b>11.27%</b> 16	<b>2.82%</b> 4	<b>0.00%</b> 0	<b>41.04%</b> 142	2.36
Q2: Prefer not to say	<b>9.09%</b>	<b>36.36%</b> 4	<b>27.27%</b> 3	<b>18.18%</b>	<b>9.09%</b>	<b>0.00%</b> 0	<b>3.18%</b> 11	2.82
t is easy to have one's opinion heard in my depa	rtment/School							
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>20.31%</b> 39	<b>47.40%</b> 91	<b>11.98%</b> 23	<b>13.02%</b> 25	<b>7.29%</b> 14	<b>0.00%</b> 0	<b>55.49%</b> 192	2.40
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>7.04%</b> 10	<b>50.70%</b> 72	<b>23.24%</b> 33	<b>14.79%</b> 21	<b>4.23%</b> 6	<b>0.00%</b> 0	<b>41.04%</b> 142	2.58
Q2: Prefer not to say	<b>9.09%</b>	<b>27.27%</b>	<b>18.18%</b>	<b>18.18%</b>	<b>27.27%</b>	<b>0.00%</b> 0	<b>3.18%</b>	3.27
here is a long-hours culture in my department/S	chool		I.					
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>22.28%</b> 43	<b>42.49%</b> 82	<b>18.13%</b> 35	<b>13.99%</b> 27	<b>3.11%</b>	<b>0.00%</b> 0	<b>55.78%</b> 193	2.33
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>28.87%</b> 41	<b>31.69%</b> 45	<b>27.46%</b> 39	<b>11.97%</b> 17	<b>0.00%</b> 0	<b>0.00%</b> 0	<b>41.04%</b> 142	2.23
Q2: Prefer not to say	<b>18.18%</b> 2	<b>0.00%</b> 0	<b>36.36%</b> 4	<b>45.45%</b> 5	<b>0.00%</b> 0	<b>0.00%</b> 0	<b>3.18%</b>	3.09
People treat each other with respect in my depart	ment/School							
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>26.42%</b> 51	<b>49.74%</b> 96	<b>15.03%</b> 29	<b>6.74%</b> 13	<b>2.07%</b> 4	<b>0.00%</b> 0	<b>55.78%</b> 193	2.08
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>23.24%</b> 33	<b>52.82%</b> 75	<b>17.61%</b> 25	<b>4.23%</b> 6	<b>2.11%</b>	<b>0.00%</b> 0	<b>41.04%</b> 142	2.09
Q2: Prefer not to say	<b>10.00%</b>	<b>60.00%</b> 6	<b>20.00%</b> 2	<b>10.00%</b>	<b>0.00%</b> 0	<b>0.00%</b> 0	<b>2.89%</b> 10	2.30
n meetings, some people's contributions are trea	ated in an inap	propriate w	ay					
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>5.21%</b> 10	<b>13.54%</b> 26	<b>15.63%</b> 30	<b>35.94%</b> 69	<b>28.65%</b> 55	<b>1.04%</b> 2	<b>55.49%</b> 192	3.70
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>3.52%</b> 5	<b>10.56%</b> 15	<b>19.72%</b> 28	<b>43.66%</b> 62	<b>21.83%</b> 31	<b>0.70%</b>	<b>41.04%</b> 142	3.70
Q2: Prefer not to say	<b>0.00%</b> 0	<b>18.18%</b> 2	<b>36.36%</b> 4	<b>18.18%</b> 2	<b>27.27%</b>	<b>0.00%</b> 0	<b>3.18%</b> 11	3.55
n my department/School everybody is actively s	upported to go	to confere	nces/seminars					
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>20.73%</b> 40	<b>37.82%</b> 73	<b>16.58%</b> 32	<b>19.17%</b> 37	<b>5.18%</b> 10	<b>0.52%</b>	<b>55.78%</b> 193	2.50
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>17.02%</b> 24	<b>40.43%</b> 57	<b>19.15%</b> 27	<b>17.02%</b> 24	<b>6.38%</b> 9	<b>0.00%</b> 0	<b>40.75%</b> 141	2.55
Q2: Prefer not to say	<b>27.27%</b>	<b>27.27%</b> 3	<b>36.36%</b> 4	<b>0.00%</b> 0	<b>9.09%</b>	<b>0.00%</b> 0	<b>3.18%</b>	2.36
t is easy to find opportunities to meet colleagues	·							
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>19.69%</b> 38	<b>41.97%</b> 81	<b>18.65%</b> 36	<b>14.51%</b> 28	<b>5.18%</b> 10	<b>0.00%</b> 0	<b>55.78%</b> 193	2.44

		3		J				
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>15.60%</b> 22	<b>46.10%</b> 65	<b>12.77%</b> 18	<b>20.57%</b> 29	<b>4.96%</b> 7	<b>0.00%</b> 0	<b>40.75%</b> 141	2.53
Q2: Prefer not to say	<b>9.09%</b> 1	<b>18.18%</b> 2	<b>27.27%</b> 3	<b>36.36%</b> 4	<b>9.09%</b> 1	<b>0.00%</b> 0	<b>3.18%</b> 11	3.18
Teaching is valued as much as research in my dep	oartment/Scho	ool						
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>11.92%</b> 23	<b>29.02%</b> 56	<b>19.17%</b> 37	<b>24.87%</b> 48	<b>14.51%</b> 28	<b>0.52%</b>	<b>55.78%</b> 193	3.01
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>8.51%</b> 12	<b>23.40%</b> 33	<b>17.02%</b> 24	<b>23.40%</b> 33	<b>26.95%</b> 38	<b>0.71%</b>	<b>40.75%</b> 141	3.37
Q2: Prefer not to say	<b>9.09%</b>	<b>0.00%</b> 0	<b>27.27%</b>	<b>18.18%</b> 2	<b>36.36%</b> 4	<b>9.09%</b>	<b>3.18%</b>	3.80
Only the views and opinions of the department's/S	chool's resea	rch 'stars' a	re taken seriously					
	Strongly Agree	Agree	Neither Agree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>8.33%</b> 16	<b>18.23%</b> 35	<b>18.75%</b> 36	<b>32.81%</b> 63	<b>21.35%</b> 41	<b>0.52%</b>	<b>55.49%</b> 192	3.41
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>8.45%</b> 12	<b>19.72%</b> 28	<b>23.24%</b> 33	<b>35.92%</b> 51	<b>9.15%</b> 13	<b>3.52%</b> 5	<b>41.04%</b> 142	3.18
Q2: Prefer not to say	<b>36.36%</b> 4	<b>18.18%</b> 2	<b>18.18%</b>	<b>18.18%</b> 2	<b>9.09%</b>	<b>0.00%</b> 0	<b>3.18%</b>	2.45
Key departmental/School meetings are timed so the	nat everyone c	an attend t	hem					
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>23.96%</b> 46	<b>52.08%</b> 100	<b>14.58%</b> 28	<b>7.29%</b> 14	<b>2.08%</b>	<b>0.00%</b> 0	<b>55.49%</b> 192	2.11
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>19.01%</b> 27	<b>48.59%</b> 69	<b>19.72%</b> 28	<b>8.45%</b> 12	<b>2.82%</b> 4	<b>1.41%</b> 2	<b>41.04%</b> 142	2.26
Q2: Prefer not to say	<b>9.09%</b> 1	<b>54.55%</b> 6	<b>18.18%</b> 2	<b>9.09%</b> 1	<b>9.09%</b> 1	<b>0.00%</b> 0	<b>3.18%</b> 11	2.55
The culture in my department/School is a very trac	ditional one co	mpared wit	h other departments	in my discip	line around th	e country		
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>5.24%</b> 10	<b>13.61%</b> 26	<b>29.84%</b> 57	<b>28.80%</b> 55	<b>16.23%</b> 31	<b>6.28%</b> 12	<b>55.20%</b> 191	3.40
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>7.09%</b> 10	<b>10.64%</b> 15	<b>42.55%</b> 60	<b>22.70%</b> 32	<b>7.09%</b> 10	<b>9.93%</b> 14	<b>40.75%</b> 141	3.13
Q2: Prefer not to say	<b>0.00%</b> 0	<b>18.18%</b> 2	<b>54.55%</b> 6	<b>18.18%</b> 2	<b>9.09%</b>	<b>0.00%</b> 0	<b>3.18%</b> 11	3.18
The working culture in my department/School cou	ld be much be	etter than it	is					
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Reader/Senior Lecturer or	20.31%	<b>30.21%</b> 58	<b>22.40%</b> 43	<b>18.23%</b> 35	<b>8.85%</b> 17	<b>0.00%</b> 0	<b>55.49%</b> 192	2.65
Other Grade 9 and above roles	39					0.00%	41.04%	
Other Grade 9 and above roles  Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>21.13%</b>	<b>32.39%</b> 46	<b>20.42%</b> 29	<b>24.65%</b> 35	<b>1.41%</b> 2	0	142	2.53
Q2: Lecturer/Teaching Fellow/Prize Fellow or	21.13%							
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>21.13%</b> 30 <b>27.27%</b> 3	36.36% 4	9.09% 1	35 <b>18.18%</b>	9.09%	0.00%	142 <b>3.18%</b>	
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role  Q2: Prefer not to say	<b>21.13%</b> 30 <b>27.27%</b> 3	36.36% 4	9.09% 1	35 <b>18.18%</b>	9.09%	0.00%	142 <b>3.18%</b>	2.53 2.45 Weighted Average

26.76%

56.34%

Q2: Lecturer/Teaching Fellow/Prize Fellow or

comments or caveats you would like to make relating to your responses above? 12.68%

2.11%

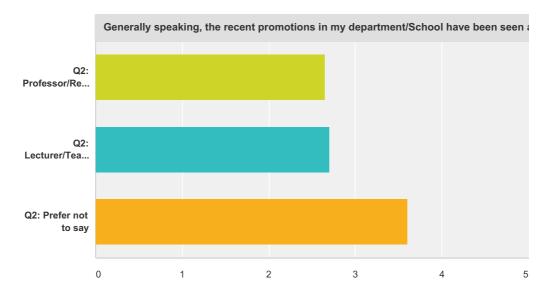
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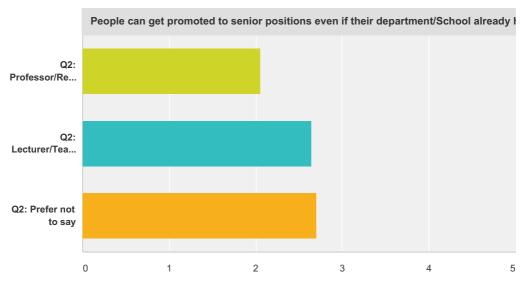
41.04%

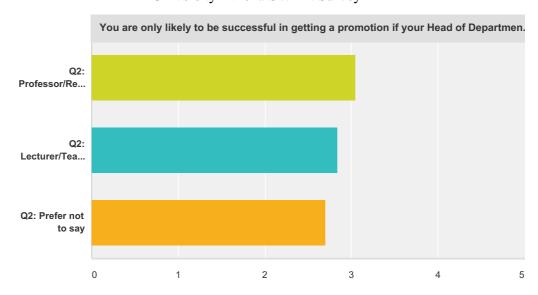
1.41%

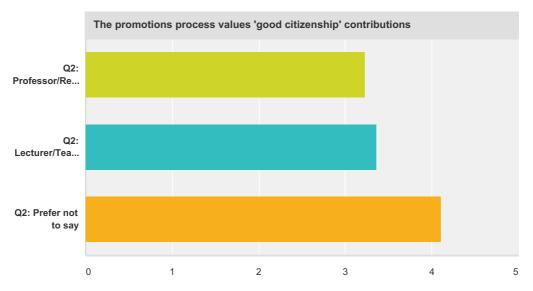
other grade 7/8 role	e	80	38	18	3	2	1	142	1.65
Q2: Prefer not to sa	ay	45.45%	36.36%	9.09%	9.09%	0.00%	0.00%	3.18%	
		5	4	1	1	0	0	11	1.82
Too many decisions a	re made by administrators t	hat should be	taken by a	cademic staff					
		Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Rea	der/Senior Lecturer or	24.21%	27.89%	24.74%	13.16%	8.95%	1.05%	54.91%	
Other Grade 9 and	I above roles	46	53	47	25	17	2	190	2.54
Q2: Lecturer/Teach	hing Fellow/Prize Fellow or	21.83%	19.72%	29.58%	19.72%	7.75%	1.41%	41.04%	
other grade 7/8 role	е	31	28	42	28	11	2	142	2.71
Q2: Prefer not to sa	ay	27.27%	0.00%	63.64%	0.00%	9.09%	0.00%	3.18%	
		3	0	7	0	1	0	11	2.64
	Q2: Professor/Reader/Ser Other Grade 9 and above		r	Q2: Lecturer/Teachi Fellow or other grad	_	ze	Q2: Prefer		al
Are there any			49			19		2	70

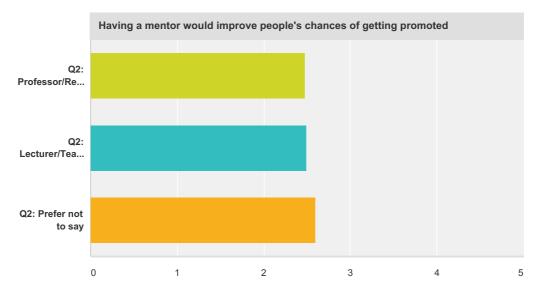
## Q6 Please indicate how much you agree or disagree with the following statements by clicking on the relevant box in each question.

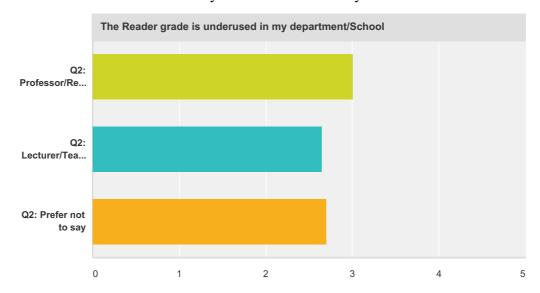


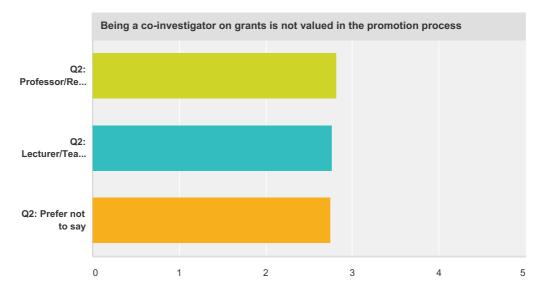


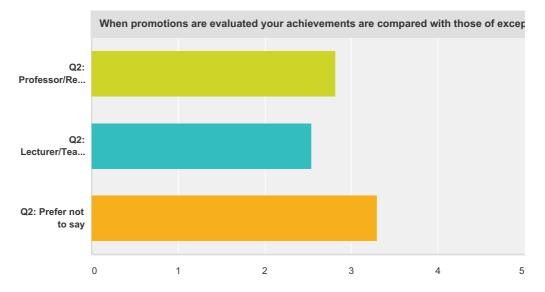


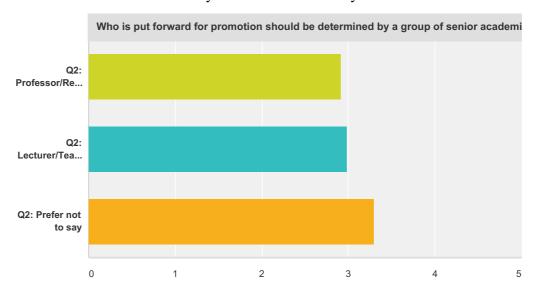


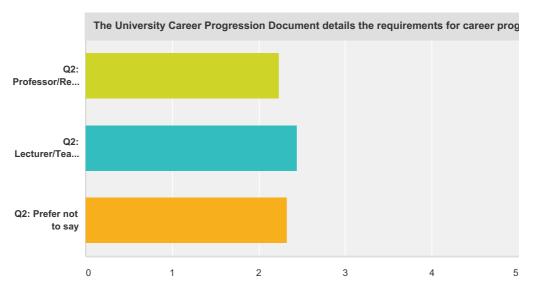


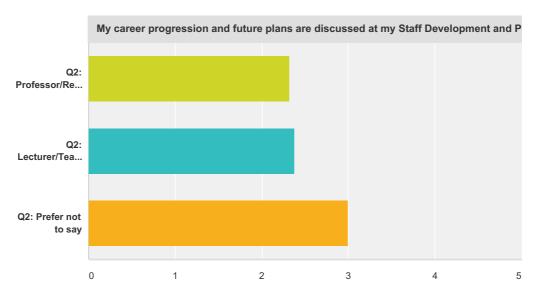










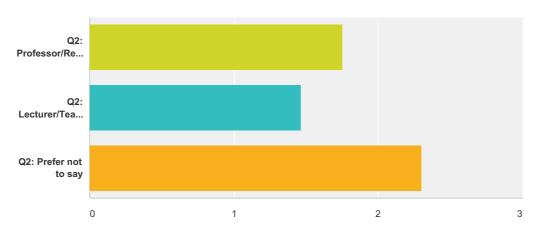


Generally speaking, the recent promotions in my department/School have been seen as fair and appropriate										
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average		
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>14.66%</b> 28	<b>39.79%</b> 76	<b>19.90%</b> 38	<b>14.66%</b> 28	<b>9.95%</b> 19	<b>1.05%</b> 2	<b>56.01%</b> 191	2.65		

		•		J				
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>5.04%</b> 7	<b>41.01%</b> 57	<b>29.50%</b> 41	<b>11.51%</b> 16	<b>5.76%</b> 8	<b>7.19%</b> 10	<b>40.76%</b> 139	2.70
Q2: Prefer not to say	<b>10.00%</b>	<b>10.00%</b>	<b>30.00%</b>	<b>10.00%</b>	<b>40.00%</b> 4	<b>0.00%</b> 0	<b>2.93%</b> 10	3.60
People can get promoted to senior positions even	if their depar	tment/Scho	ol already has a lot o	of senior staff	F			
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>24.08%</b> 46	<b>48.69%</b> 93	<b>20.94%</b> 40	<b>4.71%</b> 9	<b>0.00%</b> 0	<b>1.57%</b> 3	<b>56.01%</b> 191	2.00
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>7.19%</b> 10	<b>30.94%</b> 43	<b>41.73%</b> 58	<b>8.63%</b> 12	<b>2.16%</b> 3	<b>9.35%</b> 13	<b>40.76%</b> 139	2.64
Q2: Prefer not to say	<b>0.00%</b>	<b>50.00%</b> 5	<b>40.00%</b> 4	<b>0.00%</b> 0	<b>10.00%</b>	<b>0.00%</b> 0	<b>2.93%</b> 10	2.7
ou are only likely to be successful in getting a pr	romotion if yo	ur Head of	Department (HoD) or	Dean activel	y invites you t	to apply		
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>9.42%</b> 18	<b>21.99%</b> 42	<b>30.89%</b> 59	<b>26.70%</b> 51	<b>9.42%</b> 18	<b>1.57%</b>	<b>56.01%</b> 191	3.0
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>6.47%</b> 9	<b>18.71%</b> 26	<b>47.48%</b> 66	<b>14.39%</b> 20	<b>1.44%</b> 2	<b>11.51%</b> 16	<b>40.76%</b> 139	2.8
Q2: Prefer not to say	<b>20.00%</b> 2	<b>20.00%</b> 2	<b>40.00%</b> 4	<b>10.00%</b>	<b>10.00%</b>	<b>0.00%</b> 0	<b>2.93%</b> 10	2.7
The promotions process values 'good citizenship'	contributions	3	'					
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighte Average
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>5.76%</b> 11	<b>28.27%</b> 54	<b>23.04%</b> 44	<b>21.99%</b> 42	<b>20.42%</b> 39	<b>0.52%</b>	<b>56.01%</b> 191	3.2
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>0.72%</b>	<b>15.11%</b> 21	<b>35.97%</b> 50	<b>22.30%</b> 31	<b>12.95%</b> 18	<b>12.95%</b> 18	<b>40.76%</b> 139	3.3
Q2: Prefer not to say	<b>0.00%</b> 0	<b>0.00%</b> 0	<b>30.00%</b> 3	<b>30.00%</b> 3	<b>40.00%</b> 4	<b>0.00%</b> 0	<b>2.93%</b> 10	4.1
Having a mentor would improve people's chances	of getting pro	omoted						
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighte Average
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>15.26%</b> 29	<b>39.47%</b> 75	<b>30.53%</b> 58	<b>8.95%</b> 17	<b>4.21%</b> 8	<b>1.58%</b>	<b>55.72%</b> 190	2.4
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>9.29%</b> 13	<b>41.43%</b> 58	<b>33.57%</b> 47	<b>7.86%</b> 11	<b>2.14%</b> 3	<b>5.71%</b> 8	<b>41.06%</b> 140	2.4
Q2: Prefer not to say	<b>10.00%</b>	<b>40.00%</b> 4	<b>40.00%</b> 4	<b>0.00%</b> 0	<b>10.00%</b>	<b>0.00%</b> 0	<b>2.93%</b> 10	2.6
The Reader grade is underused in my department	/School							
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighte Average
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>7.85%</b> 15	<b>24.08%</b> 46	<b>36.13%</b> 69	<b>22.51%</b> 43	<b>8.90%</b> 17	<b>0.52%</b>	<b>56.01%</b> 191	3.0
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>10.07%</b> 14	<b>25.90%</b> 36	<b>41.01%</b> 57	<b>10.07%</b> 14	<b>2.16%</b> 3	<b>10.79%</b> 15	<b>40.76%</b> 139	2.6
Q2: Prefer not to say	<b>10.00%</b>	<b>20.00%</b> 2	<b>60.00%</b> 6	<b>10.00%</b> 1	<b>0.00%</b> 0	<b>0.00%</b> 0	<b>2.93%</b> 10	2.7
Being a co-investigator on grants is not valued in	the promotion	process						
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighte Average
Q2: Professor/Reader/Senior Lecturer or	17.80%	20.94%	27.23%	22.51%	8.38%	3.14%	56.01%	

			•		•				
Q2: Lecturer/Teaching Foother grade 7/8 role	ellow/Prize Fellow or	<b>10.07%</b>	<b>15.11%</b> 21	<b>46.04%</b> 64	<b>11.51%</b> 16	<b>2.16%</b>	<b>15.11%</b> 21	<b>40.76%</b> 139	2.77
Q2: Prefer not to say		<b>11.11%</b>	<b>11.11%</b>	<b>55.56%</b> 5	<b>11.11%</b>	<b>0.00%</b> 0	<b>11.11%</b>	<b>2.64%</b> 9	2.7
When promotions are evalua	ated your achievemen	ts are compa	red with the	ose of exceptional wo	orkaholics				
		Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Reader/Se Other Grade 9 and above		<b>14.21%</b> 27	<b>23.68%</b> 45	<b>33.68%</b> 64	<b>17.89%</b> 34	<b>8.42%</b> 16	<b>2.11%</b> 4	<b>55.72%</b> 190	2.8
Q2: Lecturer/Teaching Foother grade 7/8 role	ellow/Prize Fellow or	<b>15.11%</b> 21	<b>21.58%</b> 30	<b>42.45%</b> 59	<b>7.91%</b>	<b>1.44%</b> 2	<b>11.51%</b> 16	<b>40.76%</b> 139	2.5
Q2: Prefer not to say		<b>10.00%</b>	<b>0.00%</b> 0	<b>50.00%</b> 5	<b>30.00%</b>	<b>10.00%</b>	<b>0.00%</b> 0	<b>2.93%</b> 10	3.3
Who is put forward for prom	otion should be deter	mined by a gi	oup of sen	ior academics in my	department/S	School			
		Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Reader/Se Other Grade 9 and above		<b>11.05%</b> 21	<b>27.89%</b> 53	<b>27.89%</b> 53	<b>20.53%</b> 39	<b>10.53%</b> 20	<b>2.11%</b> 4	<b>55.72%</b> 190	2.9
Q2: Lecturer/Teaching Foother grade 7/8 role	ellow/Prize Fellow or	<b>7.14%</b> 10	<b>27.14%</b> 38	<b>33.57%</b> 47	<b>17.14%</b> 24	<b>11.43%</b> 16	<b>3.57%</b> 5	<b>41.06%</b> 140	2.9
Q2: Prefer not to say		<b>0.00%</b> 0	<b>20.00%</b> 2	<b>50.00%</b> 5	<b>10.00%</b>	<b>20.00%</b>	<b>0.00%</b> 0	<b>2.93%</b> 10	3.3
he University Career Progr	ession Document deta	ails the requir	ements for	career progression					
		Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighte Average
Q2: Professor/Reader/Se Other Grade 9 and above		<b>20.63%</b> 39	<b>47.09%</b> 89	<b>20.63%</b> 39	<b>7.94%</b> 15	<b>2.12%</b> 4	<b>1.59%</b>	<b>55.43%</b> 189	2.2
Q2: Lecturer/Teaching Foother grade 7/8 role	ellow/Prize Fellow or	<b>9.35%</b> 13	<b>48.92%</b> 68	<b>27.34%</b> 38	<b>2.16%</b> 3	<b>6.47%</b> 9	<b>5.76%</b> 8	<b>40.76%</b> 139	2.4
Q2: Prefer not to say		<b>10.00%</b>	<b>40.00%</b> 4	<b>40.00%</b> 4	<b>0.00%</b> 0	<b>0.00%</b> O	<b>10.00%</b>	<b>2.93%</b> 10	2.3
My career progression and f	future plans are discu	ssed at my St	aff Develop	ment and Performan	ce Review.				
		Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighte Average
Q2: Professor/Reader/Se Other Grade 9 and above		<b>18.32%</b> 35	<b>49.74%</b> 95	<b>8.90%</b> 17	<b>8.38%</b> 16	<b>7.33%</b> 14	<b>7.33%</b>	<b>56.01%</b> 191	2.3
Q2: Lecturer/Teaching Foother grade 7/8 role	ellow/Prize Fellow or	<b>15.71%</b> 22	<b>41.43%</b> 58	<b>18.57%</b> 26	<b>10.00%</b>	<b>3.57%</b> 5	<b>10.71%</b> 15	<b>41.06%</b> 140	2.3
Q2: Prefer not to say		<b>10.00%</b>	<b>30.00%</b> 3	<b>20.00%</b>	<b>30.00%</b>	<b>10.00%</b>	<b>0.00%</b> 0	<b>2.93%</b> 10	3.0
	Professor/Reader/Ser er Grade 9 and above		or	Q2: Lecturer/Teach Fellow or other gra	-	rize	Q2: Prefer		tal
Are there any comments or caveats you would like to make relating to continuous and coromotion cractices?			55			27		4	86

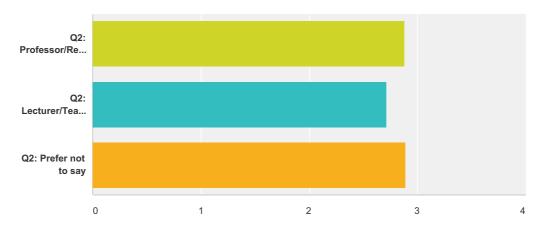
### Q7 Do you participate in the University's mentoring scheme?



	Yes	No	Prefer not to say	Total
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>33.16%</b> 63	<b>58.42%</b> 111	<b>8.42%</b> 16	<b>55.88%</b> 190
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>58.57%</b> 82	<b>36.43%</b> 51	<b>5.00%</b> 7	<b>41.18%</b> 140
Q2: Prefer not to say	<b>10.00%</b>	<b>50.00%</b> 5	<b>40.00%</b> 4	<b>2.94%</b> 10
Total Respondents	146	167	27	340

## Q8 You stated that you do not participate (or preferred not to say) in the University mentoring scheme. Please let us know your reasons

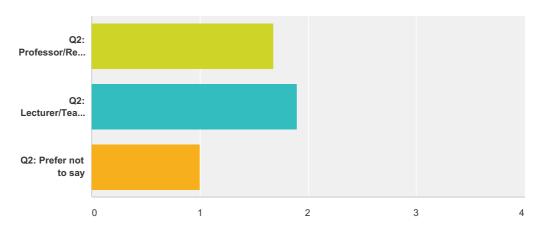
Answered: 195 Skipped: 173



	I did not know about the scheme	I do not see the value of having a mentor	Prefer not to say	Other (please specify)	Total
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>22.05%</b> 28	<b>15.75%</b> 20	<b>14.17%</b> 18	<b>48.03%</b> 61	<b>65.13%</b>
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>32.20%</b> 19	<b>10.17%</b> 6	<b>11.86%</b> 7	<b>45.76%</b> 27	<b>30.26</b> %
Q2: Prefer not to say	<b>11.11%</b>	<b>0.00%</b> 0	<b>77.78%</b>	<b>11.11%</b>	<b>4.62</b> %
Total Respondents	48	26	32	89	195

### Q9 If you had known about the mentoring scheme - would you be interested in having or being a mentor?

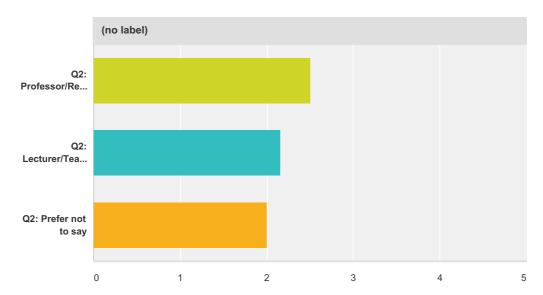
Answered: 48 Skipped: 320



	Yes	No	Prefer not to say	Other (please specify)	Total
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	60.71%	17.86%	14.29%	7.14%	58.33%
	17	5	4	2	28
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	57.89%	10.53%	15.79%	15.79%	39.58%
	11	2	3	3	19
Q2: Prefer not to say	100.00%	0.00%	0.00%	0.00%	2.08%
	1	0	0	0	1
Total Respondents	29	7	7	5	48

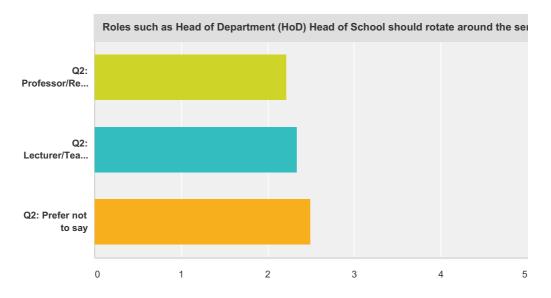
### Q10 The mentoring scheme has been of help to me

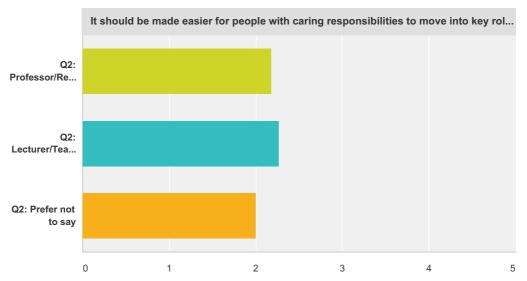
Answered: 147 Skipped: 221

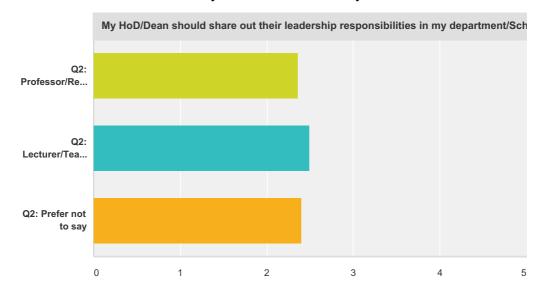


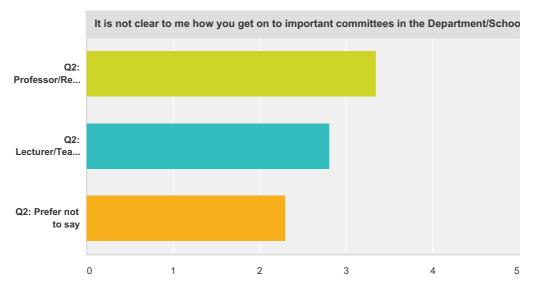
label)								
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Reader/Senior Lecturer or	17.19%	26.56%	32.81%	7.81%	4.69%	10.94%	43.54%	
Other Grade 9 and above roles	11	17	21	5	3	7	64	2.5
Q2: Lecturer/Teaching Fellow/Prize Fellow or	23.17%	47.56%	21.95%	1.22%	4.88%	1.22%	55.78%	
other grade 7/8 role	19	39	18	1	4	1	82	2.16
Q2: Prefer not to say	0.00%	100.00%	0.00%	0.00%	0.00%	0.00%	0.68%	
-	0	1	0	0	0	0	1	2.0

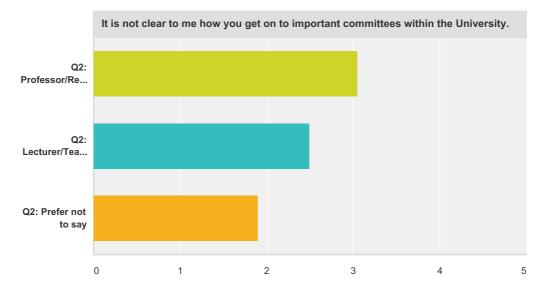
# Q11 Please indicate how much you agree or disagree with the following statements by clicking on the relevant box in each question.

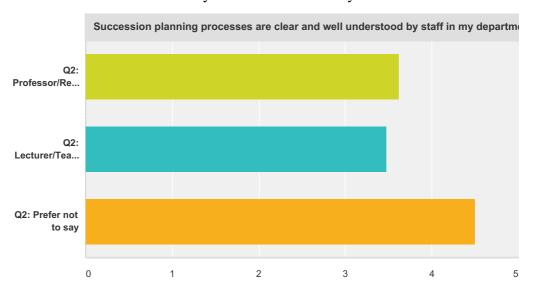


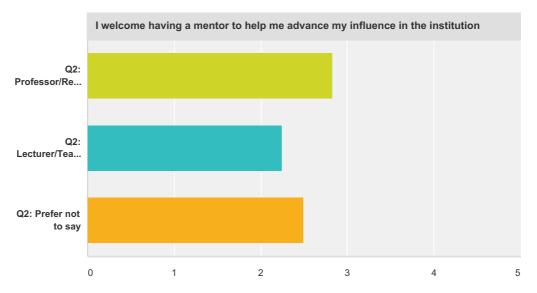


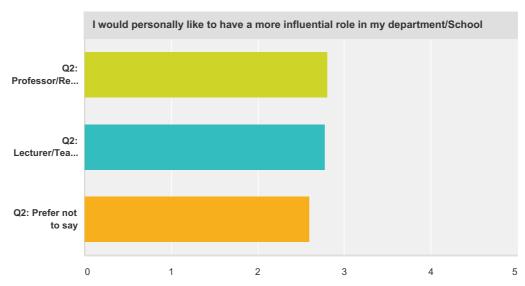












Roles such as Head of Department (HoD) Head of School should rotate around the senior staff in the department/School								
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Reader/Senior Lecturer or	28.04%	40.21%	18.52%	8.99%	4.23%	0.00%	55.92%	
Other Grade 9 and above roles	53	76	35	17	8	0	189	2.21

		-		-				
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>17.39%</b> 24	<b>47.10%</b> 65	<b>19.57%</b> 27	<b>12.32%</b> 17	<b>2.17%</b>	<b>1.45%</b> 2	<b>40.83%</b> 138	2.34
Q2: Prefer not to say	<b>10.00%</b>	<b>60.00%</b> 6	<b>10.00%</b>	<b>10.00%</b>	<b>10.00%</b>	<b>0.00%</b> 0	<b>2.96%</b> 10	2.50
should be made easier for people with caring re eaching etc.)	sponsibilities	to move int	o key roles (e.g. HoD	, Dean, Asso	ciate Dean, Di	rector of S	tudies, Dire	ector of
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>25.53%</b> 48	<b>39.36%</b> 74	<b>27.66%</b> 52	<b>3.72%</b> 7	<b>2.66%</b> 5	<b>1.06%</b> 2	<b>55.62%</b> 188	2.18
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>21.74%</b> 30	<b>40.58%</b> 56	<b>23.91%</b> 33	<b>2.90%</b> 4	<b>5.80%</b> 8	<b>5.07%</b> 7	<b>40.83%</b> 138	2.27
Q2: Prefer not to say	<b>20.00%</b> 2	<b>60.00%</b> 6	<b>20.00%</b>	<b>0.00%</b> O	<b>0.00%</b> O	<b>0.00%</b> 0	<b>2.96%</b> 10	2.00
My HoD/Dean should share out their leadership re	esponsibilities	in my depa	rtment/School					
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>15.34%</b> 29	<b>39.15%</b> 74	<b>33.86%</b> 64	<b>6.35%</b> 12	<b>1.06%</b>	<b>4.23%</b> 8	<b>55.92%</b> 189	2.36
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>11.51%</b> 16	<b>42.45%</b> 59	<b>31.65%</b> 44	<b>10.07%</b> 14	<b>2.88%</b> 4	<b>1.44%</b> 2	<b>41.12%</b> 139	2.50
Q2: Prefer not to say	<b>20.00%</b> 2	<b>40.00%</b> 4	<b>30.00%</b>	<b>0.00%</b> O	<b>10.00%</b>	<b>0.00%</b> 0	<b>2.96%</b> 10	2.40
t is not clear to me how you get on to important o	ommittees in	the Departn	nent/School					
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>10.22%</b> 19	<b>18.82%</b> 35	<b>19.35%</b> 36	<b>26.88%</b> 50	<b>23.12%</b> 43	<b>1.61%</b> 3	<b>55.03%</b> 186	3.34
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>8.70%</b> 12	<b>36.23%</b> 50	<b>22.46%</b> 31	<b>27.54%</b> 38	<b>3.62%</b> 5	<b>1.45%</b> 2	<b>40.83%</b> 138	2.8
Q2: Prefer not to say	<b>40.00%</b> 4	<b>10.00%</b>	<b>30.00%</b>	<b>20.00%</b> 2	<b>0.00%</b> 0	<b>0.00%</b> 0	<b>2.96%</b> 10	2.30
t is not clear to me how you get on to important o	committees wit	thin the Uni	versity.					
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>12.77%</b> 24	<b>25.00%</b> 47	<b>19.15%</b> 36	<b>26.06%</b> 49	<b>14.89%</b> 28	<b>2.13%</b> 4	<b>55.62%</b> 188	3.08
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>11.68%</b> 16	<b>47.45%</b> 65	<b>20.44%</b> 28	<b>18.25%</b> 25	<b>1.46%</b>	<b>0.73%</b>	<b>40.53%</b> 137	2.50
Q2: Prefer not to say	<b>40.00%</b> 4	<b>30.00%</b>	<b>30.00%</b>	<b>0.00%</b> O	<b>0.00%</b> 0	<b>0.00%</b> 0	<b>2.96%</b> 10	1.90
Succession planning processes are clear and wel	l understood k	by staff in m	y department/Schoo	I				
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	<b>3.17%</b> 6	<b>13.76%</b> 26	<b>22.75%</b> 43	<b>36.51%</b> 69	<b>22.22%</b> 42	<b>1.59%</b> 3	<b>55.92%</b> 189	3.62
Q2: Lecturer/Teaching Fellow/Prize Fellow or other grade 7/8 role	<b>0.72%</b>	<b>10.87%</b> 15	<b>38.41%</b> 53	<b>31.88%</b> 44	<b>13.04%</b> 18	<b>5.07%</b> 7	<b>40.83%</b> 138	3.48
Q2: Prefer not to say	0.00%	0.00%	10.00%	30.00%	60.00%	0.00%	2.96%	

	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighted Average
Q2: Professor/Reader/Senior Lecturer or	10.05%	21.69%	31.22%	8.99%	9.52%	18.52%	55.92%	
Other Grade 9 and above roles	19	41	59	17	18	35	189	2.83
Q2: Lecturer/Teaching Fellow/Prize Fellow or	18.71%	41.01%	25.18%	4.32%	2.16%	8.63%	41.12%	
other grade 7/8 role	26	57	35	6	3	12	139	2.2
Q2: Prefer not to say	0.00%	30.00%	30.00%	0.00%	0.00%	40.00%	2.96%	
	0	3	3	0	0	4	10	2.5
uld personally like to have a more influential	role in my dep	artment/Scl	hool					
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	N/A	Total	Weighte Average
Q2: Professor/Reader/Senior Lecturer or		Agree 25.93%	Neither Agree nor	Disagree		N/A 4.23%	Total 55.92%	_
Q2: Professor/Reader/Senior Lecturer or Other Grade 9 and above roles	Agree		Neither Agree nor Disagree		Disagree			_
	Agree 9.52%	25.93%	Neither Agree nor Disagree	15.87%	Disagree 5.29%	4.23%	55.92%	Average
Other Grade 9 and above roles	<b>Agree</b> 9.52% 18	<b>25.93%</b> 49	Neither Agree nor Disagree 39.15%	<b>15.87%</b>	<b>5.29%</b>	<b>4.23%</b> 8	<b>55.92%</b>	Average
Other Grade 9 and above roles  Q2: Lecturer/Teaching Fellow/Prize Fellow or	9.52% 18	25.93% 49 32.37%	Neither Agree nor Disagree 39.15% 74 37.41%	15.87% 30 19.42%	5.29% 10 2.16%	4.23% 8 2.16%	<b>55.92%</b> 189 <b>41.12%</b>	Average

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